

Request for Proposal (RFP)

For: Request for a UK Culture training programme for education agents and school

counsellors

Date: 23 February 2023

1 Overview of the British Council

1.1 The British Council builds connections, understanding and trust between people in the UK and other countries through arts and culture, education and the English language. We work in two ways – directly with individuals to transform their lives, and with governments and partners to make a bigger difference for the longer term, creating benefit for millions of people all over the world. We help young people to gain the skills, confidence and connections they are looking for to realise their potential and to participate in strong and inclusive communities. We support them to learn English, to get a high-quality education and to gain internationally recognised qualifications. Our work in arts and culture stimulates creative expression and exchange and nurtures creative enterprise.

1.2 We connect the best of the UK with the world and the best of the world with the UK. These connections lead to an understanding of each other's strengths and of the challenges and values that we share. This builds trust between people in the UK and other nations which endures even when official relations may be strained.

1.3 We work on the ground in more than 100 countries. In 2019-20 we connected with 80 million people directly and with 791 million overall, including online and through our broadcasts and publications. Founded in 1934, we are a UK charity governed by Royal Charter and a UK public body. Further information can be viewed at www.britishcouncil.org.

2 Introduction and Background to the Project / Programme

2.1 The UK is the world's second most popular destination for international students (after the USA), with over 600,000 international students enrolled in higher education programmes in the UK for the 2020/21 academic year, up 25% from five years earlier.

Education agents and counsellors play a critical role in marketing UK education and supporting international students on their journey to the UK to ensure that they have an outstanding international student experience.

Beside the UK education's selling points such as quality, short courses, employability, graduate route visa, Vietnamese students are also attracted to the UK because of its unique culture. One of our education agents

mentions in our recent survey about the important role of UK culture 'Based on student's Statement of Purpose (SOPs), we acknowledge that culture is one of the most important aspects that attracts students to the UK. About 40-50% SOPs mention this aspect.'

The British Council requires a training programme and showcasing activity about UK Culture for education agents and school counsellors targeting to the aspects that attract Vietnamese students choosing to study in the UK.

The expected outcomes of the UK culture training or showcasing activity:

- improve education agents and counsellors' understanding about the UK culture of four countries (England, Scotland, Wales and North Ireland), where to search for UK cultural materials to showcase in their Study UK marketing campaigns and the events
- help education agents/ counsellors confidently provide more cultural information to students/parents to make UK culture as a unique selling point in addition to other UK education's selling points.
- Design a showcasing format to allow agents/school counsellors use for their exhibition to engage students to learn more about UK culture of four countries (England, Scotland, Wales and North Ireland). Provide seed funds for selected agents/school counsellors to demonstrate the designed showcasing format as a culture session at their exhibition.
- Content of the training programme and showcasing format will be considered to embed into the British Council's Agent training hub.
- 2.2 The purpose and scope of this RFP and supporting documents is to explain in further detail the requirements of the British Council and the process for submitting a proposal in response to this RFP ("**Proposal**"). Research specifications are in section 7.

3 Proposal Conditions and Contractual Requirements

This section of the RFP sets out the British Council's contracting requirements, general policy requirements, and the general conditions relating to this procurement process ("**Procurement Process**").

3.1 Contracting requirements

- 3.1.1 Contracting authority: the British Council which includes any other companies and organisations that control or controlled British Council from are by the time to time (see: http://www.britishcouncil.org/organisation/structure/status).
- 3.1.2 Delivery location for goods and/or services: the British Council offices in the United Kingdom.
- 3.1.3 <u>Duration</u>: The contract will run until 31 November 2023 with an option for an extension for up to an additional 3 months.
- 3.1.4 <u>Contractual terms</u>: As set out at Annex 1 (*Terms and Conditions of Contract*) ("**Contract**"). By submitting a Proposal, you are agreeing to be bound by the terms of this RFP and the Contract without further negotiation or amendment. Once the Contract is awarded, there will be no changes allowed to the Contract (except in accordance with the provisions of the Contract). Any clarification questions in relation

to any aspect of this Procurement Process and the associated documentation should be submitted in accordance with the process set out in paragraph 12 (*Clarification Requests*). Only changes which relate to the correction of ambiguity or manifest error in relation to the terms of the Contract will be considered and, if necessary, the British Council may, when issuing its response to clarification questions, reissue Annex 1 to reflect such changes. Any proposed amendments received from a potential supplier as part of its Proposal shall entitle the British Council to reject that Proposal and to disqualify that potential supplier from this Procurement Process.

3.2 General Policy Requirements

3.2.1 By submitting a Proposal, you confirm that you will, and that you will ensure that any consortium members and/or subcontractors will, comply with all applicable laws, codes of practice, statutory guidance and applicable British Council policies relevant to the goods and/or services being supplied. All relevant British Council policies that suppliers are expected to comply with can be found on the British Council website (https://www.britishcouncil.org/organisation/transparency/policies).

3.3 General Proposal conditions ("Proposal Conditions")

- 3.3.1 <u>Application of these Proposal Conditions</u> In participating in this Procurement Process and/or by submitting a Proposal it will be implied that you accept and will be bound by all the provisions of this RFP and its Annexes. Accordingly, Proposals should be made on the basis of and strictly in accordance with the requirements of this RFP.
- 3.3.2 <u>Third party verifications</u> Your Proposal is submitted on the basis that you consent to the British Council carrying out all necessary actions to verify the information that you have provided, and the analysis of your Proposal being undertaken by one or more third parties commissioned by the British Council for such purposes.
- 3.3.3 <u>Information provided to potential suppliers</u> Information that is supplied as part of this Procurement Process is supplied in good faith. The information contained in the RFP and the supporting documents and in any related written or oral communication is believed to be correct at the time of issue. No liability (save for fraudulent misrepresentation) is accepted for its accuracy, adequacy or completeness and no warranty is given as such.
- 3.3.4 <u>Potential suppliers to make their own enquires</u> You are responsible for analysing and reviewing all information provided to you as part of this Procurement Process and for forming your own opinions and seeking advice as you consider appropriate. The clarification process set out in paragraph 12 should be used for any queries in relation to this Procurement Process.
- 3.3.5 <u>Amendments to the RFP</u> At any time prior to the Response Deadline, the British Council may amend the RFP and if appropriate, the Response Deadline shall, at the discretion of the British Council, be extended.
- 3.3.6 <u>Compliance of Proposal</u> Any goods and/or services offered should be on the basis of and strictly in accordance with the RFP (including, without limitation, any specification of the British Council's

requirements, these Proposal Conditions and the Contract) and all other documents and any clarifications or updates issued by the British Council as part of this Procurement Process.

- 3.3.7 <u>Compliance with the terms of the Contract</u> The successful supplier must comply with the Contract as set out in Annex 1 without any amendment (save as described in paragraph 3.1.4).
- 3.3.8 <u>Format of Proposal</u> Proposals must comprise the relevant documents as detailed by the British Council in Annex 2 (Supplier Proposal) completed in accordance with relevant all instructions. Any documents requested by the British Council must be completed in full. It is important that you read the RFP carefully before completing and submitting your Proposal.
- 3.3.9 <u>Modifications to Proposals once submitted</u> You may modify your Proposal prior to the Response Deadline by giving written notice to the British Council. Any modification should be clear and submitted as a completely new Proposal in accordance with Annex 2 (Supplier Proposal) and these Proposal Conditions.
- 3.3.10 <u>Disqualification</u> If you breach these Proposal Conditions, if there are any errors, omissions or material adverse changes relating to any information supplied by you at any stage in this Procurement Process, if any other circumstances set out in this RFP, and/or in any supporting documents, entitling the British Council to reject a Proposal apply and/or if you or your appointed advisers attempt:
 - to inappropriately influence this Procurement Process or fix or set the price for goods or services;
 - to enter into an arrangement with any other party that such party shall refrain from submitting a Proposal;
 - to enter into any arrangement with any other party (other than another party that forms part of your consortium bid or is your proposed sub-contractor) as to the prices submitted;
 - to collude in any other way;
 - to engage in direct or indirect bribery or canvassing by you or your appointed advisers in relation to this Procurement Process; or
 - to obtain information from any of the employees, agents or advisors of the British Council concerning
 this Procurement Process (other than as set out in these Proposal Conditions) or from another
 potential supplier or another Proposal,

the British Council shall be entitled to reject your Proposal in full and to disqualify you from this Procurement Process. Subject to paragraph 3.3.1 below, by participating in this Procurement Process you accept that the British Council shall have no liability to a disqualified potential supplier in these circumstances.

- 3.3.11 <u>Proposal costs</u> You are responsible for obtaining all information necessary for preparation of your Proposal and for all costs and expenses incurred in preparation of the Proposal. Subject paragraph 3.3.15, you accept by your participation in this Procurement Process, including without limitation the submission of a Proposal, that you will not be entitled to claim from the British Council any costs, expenses or liabilities that you may incur in submitting a Proposal irrespective of whether or not your Proposal is successful.
- 3.3.12 <u>Rights to cancel or vary this Procurement Process</u> Nothing in this Procurement Process will bind the British Council to enter into any contractual or other arrangement with you or any other potential supplier. It is intended that the remainder of this Procurement Process will take place in accordance with the provisions

of this RFP, but the British Council reserves the right to terminate, amend or vary (to include, without limitation, in relation to any timescales or deadlines) this Procurement Process by notice in writing. Subject to paragraph 3.3.15, the British will have no liability for any losses, costs or expenses you incur as a result of such actions.

- 3.3.13 <u>Consortium Members and sub-contractors</u> It is your responsibility to ensure that any staff, consortium members, sub-contractors and advisers abide by these Proposal Conditions and the requirements of this RFP.
- 3.3.14 <u>Liability</u> Nothing in these Proposal Conditions is intended to exclude or limit the liability of the British Council in relation to fraud or in other circumstances where the British Council's liability may not be limited under any applicable law.

4 Confidentiality and Information Governance

- 4.1 All information supplied to you by the British Council, including this RFP and all other documents relating to this Procurement Process, either in writing or orally, must be treated in confidence and not disclosed to any third party (save to your professional advisers, consortium members and/or sub-contractors strictly for the purposes only of helping you to participate in this Procurement Process and/or prepare your Proposal) unless the information is already in the public domain or is required to be disclosed under any applicable laws.
- 4.2 You shall not disclose, copy or reproduce any of the information supplied to you as part of this Procurement Process other than for the purposes of preparing and submitting a Proposal. There must be no publicity by you regarding the Procurement Process or the future award of any contract unless the British Council has given express written consent to the relevant communication.
- 4.3 The British Council reserves the right to disclose all documents relating to this Procurement Process, including without limitation your Proposal, to any employee, third party agent, adviser or other third party involved in the Procurement Process in support of, and/or in collaboration with, the British Council. The British Council further reserves the right to publish the Contract once awarded and/or disclose information in connection with supplier performance under the Contract in accordance with any public sector transparency policies (as referred to below). By participating in this Procurement Process, you agree to such disclosure and/or publication by the British Council in accordance with such rights reserved by it under this paragraph.
- 4.4 The Freedom of Information Act 2000 ("FOIA"), EU General Data Protection Regulation (GDPR) 2015, the Environmental Information Regulations 2004 ("EIR"), and public sector transparency policies apply to the British Council (together the "**Disclosure Obligations**").
- 4.5 You should be aware of the British Council's obligations and responsibilities under the Disclosure Obligations to disclose information held by the British Council. Information provided by you in connection with this Procurement Process, or with any contract that may be awarded as a result of this exercise, may

therefore have to be disclosed by the British Council under the Disclosure Obligations, unless the British Council decides that one of the statutory exemptions under the FOIA or the EIR applies.

5 Proposal Validity

5.1 Your Proposal must remain open for acceptance by the British Council for a period of sixty days from the Response Deadline. A Proposal not valid for this period may be rejected by the British Council.

6 Payment and Invoicing

- 6.1 The British Council will pay correctly addressed and undisputed invoices within 30 days in accordance with the requirements of the Contract. Suppliers to the British Council must ensure comparable payment provisions apply to the payment of their sub-contractors and the sub-contractors of their sub-contractors. General requirements for an invoice for the British Council include:
 - A description of the good/services supplied is included.
 - The British Council Purchase Order number is included.
 - It is sent electronically via email in PDF format to hien.le@britishcouncil.org.vn or by post to: British Council Viet Nam, 20 Thuy Khue, Tay Ho, Hanoi

7 Specification

7.1 Overview

The training programme/ showcasing event aims to 1/ improve understanding of education agents and counsellors about the UK culture of four countries (England, Scotland, Wales and North Ireland), where to search for UK cultural materials to showcase in their Study UK marketing campaigns and the events. 2/ help education agents/ counsellors to confidently providing more cultural information to students/parents in addition to other UK education's selling points. 3/ Design a showcasing format to allow agents use for their exhibition to engage students to learn more about UK culture of 4 countries (England, Scotland, Wales and North Ireland). 4/ Provide seed funds for selected education agents to demonstrate the designed showcasing format as a culture session at their exhibition/events. This event could be organised in collaboration with UK universities.

7.2 Training scope

The content of the training programme would choose to cover but not limited some of the following aspects in UK culture of four countries (England, Scotland, Wales and North Ireland):

- Highlights of the UK traditional and modern culture and world renown achievements
- Behaviour or habits of the UK people like
- How to adapt to live in UK
- Language

- Religion and beliefs
- Culture and society
- · Social etiquette and customs
- A day in the city as international student. Talking more about what a usual native speaker would do in a day, what an international student can expect to live a life as a native.
- · Characteristics in general of British.
- British Fashion.
- The culture of communication and behaviour in the UK for newcomers to the UK
- The basic differences of British culture with cultures of other continents, especially Asian culture, including Vietnam.
- To get closer to local people, what cultural issues should Vietnamese students pay attention to Tips to get to know more about local culture beside what are in books and museums
- Playful side of the country like art, music or nightlife.

The appointed consultant will work with British Council to select 2-3 good initiatives from agents to award seed funds (1,000GBP per award) to demonstrate the designed showcasing format in their exhibition/culture day to engage students learning more about UK culture of 4 countries (England, Scotland, Wales and North Ireland).

The type of training would include online and offline. Participating agents will receive certificates at the end of the training.

7.3 Target markets and audience

Our target audience are agents and school counsellors in Vietnam and wider global agent network, those send students to UK education institutions, including HEIs, independent schools and foundation providers.

7.4 Methodology

We invite consultants to propose a detailed and effective methodology that best meets our programme objectives within the outlined timelines and budget.

The appointed consultant will need to study training content on the British Council Agent Training Hub at https://agent-counsellor-ukhub.britishcouncil.org/ in order to design the training content to fill the gap on UK culture elements.

The consultant may want to do an online survey to Vietnamese students who is currently study in the UK finding out what UK culture aspects attract them to choose UK and some in dept interviews with key education agents. The British Council has an extensive database of agent contacts and will be able to send out the training invitation to agents on behalf of consultant.

The training programme will need to take place in April-May 2023. Weekly progress meetings/ updates with the British Council team are required for the duration of the project.

The appointed consultant will be required to deliver the following outputs:

7.5 Deliverables and timelines

| Output | Proposed timeline |
|--|--|
| A training programme with delivery timeline ready for British Council review | Mid April 2023 |
| A training programme series delivered to 50 – 60 Education and school counsellors | April - May 2023. The British Council project team will provide feedback on an initial draft of programme prior to the completion of programme detailed plan. |
| A guideline on promoting UK culture, or list of useful web links to be developed which education agents can refer to when they want to promote UK culture. | June – July 2023 |
| Design a showcasing format to allow agents/school counsellors use for their exhibition to engage students to learn more about UK culture of four countries (England, Scotland, Wales and North Ireland). Select 2-3 good initiatives from participating agents on showcasing event to promote UK culture to be funded | May 2023 |
| Consultant remains a contact point to provide advice for a group of agents selected for showcasing funding should they want to promote UK culture in their marketing campaign/ activities | April – November 2023 |
| A final report on outcomes/outputs and impacts of the committed deliverables include recommendation on how to improve education agents and counsellors' understanding about the UK culture of four countries (England, Scotland, Wales and North Ireland) | November 2023 |
| The consultant will have a feedback session with Agent Training Hub team in the UK to provide inputs about the UK | October/ November 2023 |

| Culture component for the Global Agent | |
|--|--|
| Training programme. | |

7.6 Budget

The total budget available for this project is up to the value of £13,000 (inclusive of applicable taxes and £3,000 seed funding for showcases).

8 Mandatory Requirements / Constraints

- 8.1 As part of your Proposal, you must confirm that you meet the mandatory requirements / constraints, if any, as set out in the British Council's specification forming part of this RFP. Failure to comply with any mandatory requirements or constraints shall entitle the British Council to reject a Proposal.
- 8.2 The intellectual property generated during this project is to be transferred to the British Council. The terms and conditions for this arrangement will be stipulated in the eventual contract with the supplier (see Annex 1).
- 8.3 The appointed supplier will be obliged to abide by the British Council's style and brand guidelines for the editorial style of the report, and its visual identity. Information about this will be provided by the British Council.

9 Key background documents

9.1 Further relevant background documents / information may be provided to potential suppliers as an Annex to this RFP and/or by way of the issue of additional documents / links to additional information / documents. Please view list of Annexes at the end of this document.

10 Timescales

10.1 Subject to any changes notified to potential suppliers by the British Council in accordance with the Proposal Conditions, the intended timescales applicable to this Procurement Process are:

| Activity | Date / time |
|---|--------------------------|
| RFP Issued to bidding suppliers | 23 February 2023 |
| Deadline for clarification questions (Clarification Deadline) | 1 March 2023 |
| British Council to respond to clarification questions | 2 March 2023 |
| Deadline for submission of Proposals by potential suppliers | 15 March 2023 |
| (Response Deadline) | |
| Final Decision | 20 March 2023 |
| Contract concluded with winning supplier | w/c Monday 20 March 2023 |
| Contract start date | w/c 27 March 2023 |
| Final report | 31 November 2023 |

11 Instructions for Responding

- 11.1 The documents that must be submitted to form your Proposal are listed at Part 2 (Submission Checklist) of Annex 2 (Supplier Proposal) to this RFP. All documents required as part of your Proposal should be submitted to hien.le@britishcouncil.org.vn by the Response Deadline, as set out in the Timescales section of this RFP.
- 11.2 The following requirements should be complied with when submitting your Proposal in response to this RFP:
 - Please ensure that you send your submission in good time to prevent issues with technology late
 Proposals may be rejected by the British Council.
 - Do not submit any additional supporting documentation with your Proposal except where specifically requested to do so. PDF, JPG, PPT, Word and Excel formats can be used for any additional supporting documentation (other formats should not be used without the prior written approval of the British Council).
 - All attachments/supporting documentation should be provided separately to your main Proposal document, clearly labelled and cross-referenced to the Proposal as relevant.
 - If you submit a generic policy / document you must indicate the page and paragraph reference that is relevant to a particular part of your Proposal.
 - Unless otherwise stated as part of this RFP or its Annexes, all Proposals should be in the format of the relevant British Council requirement with your response to that requirement inserted underneath.
 - Where supporting evidence is requested as 'or equivalent' you must demonstrate such equivalence as part of your Proposal.

- Any deliberate alteration of a British Council requirement as part of your Proposal will invalidate your Proposal to that requirement and for evaluation purposes you shall be deemed not to have responded to that particular requirement.
- Responses should be concise, unambiguous, and should directly address the requirement stated.
- Your Proposal to the RFP requirements and pricing will be incorporated into the Contract, as appropriate.

12 Clarification Requests

- 12.1 All clarification requests should be submitted to hien.le@britishcouncil.org.vn by the Clarification Deadline, as set out in the Timescales section of this RFP. The British Council is under no obligation to respond to clarification requests and will response if the question is appropriate and received before the Clarification Deadline.
- 12.2 Any clarification requests should clearly reference the appropriate paragraph in the RFP documentation and, to the extent possible, should be aggregated rather than sent individually.
- 12.3 The British Council reserves the right to issue any clarification request made by you, and the response, to all potential suppliers unless you expressly require it to be kept confidential at the time the request is made. If the British Council considers the contents of the request not to be confidential, it will inform you and you will have the opportunity to withdraw the clarification query prior to the British Council responding to all potential suppliers.
- 12.4 The British Council may at any time request further information from potential suppliers to verify or clarify any aspects of their Proposal or other information they may have provided. Should you not provide supplementary information or clarifications to the British Council by any deadline notified to you, your Proposal may be rejected in full and you may be disqualified from this Procurement Process.

12.5 Please note we will respond to clarification questions by close of business on 28 February 2023

13 Evaluation Criteria

13.1 You will have your Proposal evaluated as set out below:

Stage 1: Proposals will be checked to ensure that they have been completed correctly and all necessary information has been provided. Responses correctly completed with all relevant information being provided and all mandatory requirements as outlined in Section 8 met will proceed to Stage 2. Any Proposal not correctly completed in accordance with the requirements of this RFP and/or containing omissions may be rejected at this point. Where a Proposal is rejected at this point it will automatically be disqualified and will not be further evaluated.

- **Stage 2:** If a consultant succeeds in passing Stages 1 of the evaluation, then it will have its Proposal evaluated in accordance with the evaluation methodology set out below.
- 13.2 <u>Award Criteria</u> Responses from potential suppliers will be assessed to determine the most economically advantages proposal using the following criteria and weightings and will be assessed entirely on your response submitted:

| Criteria | Weighting |
|--------------------------|-----------|
| Social Value | 10% |
| Experience and Knowledge | 30% |
| Methodology and Approach | 40% |
| Commercial | 20% |

13.3 <u>Scoring Model</u> – Proposals will be subject to an initial review at the start of Stage 2 of the evaluation process. Any Proposals not meeting mandatory requirements or constraints (if any) will be rejected in full at this point and will not be assessed or scored further. Proposals not so rejected will be scored by an evaluation panel appointed by the British Council for all criteria other than Commercial using the following scoring model:

| Points | Interpretation |
|--------|---|
| 10 | Excellent – Overall the response demonstrates that the bidder meets all areas of the |
| | requirement and provides all of the areas evidence requested in the level of detail |
| | requested. This, therefore, is a detailed excellent response that meets all aspects of the |
| | requirement leaving no ambiguity as to whether the bidder can meet the requirement. |
| | |
| | Good - Overall the response demonstrates that the bidder meets all areas of the |
| 7 | requirement and provides all of the areas of evidence requested, but contains some trivial |
| | omissions in relation to the level of detail requested in terms of either the response or the |
| | evidence. This, therefore, is a good response that meets all aspects of the requirement |
| | with only a trivial level ambiguity due the bidders failure to provide all information at the |
| | level of detail requested. |
| | |

| 5 | Adequate – Overall the response demonstrates that the bidder meets all areas of the requirement, but not all of the areas of evidence requested have been provided. This, therefore, is an adequate response, but with some limited ambiguity as to whether the bidder can meet the requirement due to the bidder's failure to provide all of the evidence requested. |
|---|---|
| 3 | Poor – The response does not demonstrate that the bidder meets the requirement in one or more areas. This, therefore, is a poor response with significant ambiguity as to whether the bidder can meet the requirement due to the failure by the bidder to show that it meets one or more areas of the requirement. |
| 0 | Unacceptable – The response is non-compliant with the requirements of the RFP and/or no response has been provided. |

- 13.4 <u>Commercial Evaluation</u> Your "Overall Price" (as calculated in accordance with requirements of Annex 3 (Pricing Approach) for the goods and/or services will be evaluated by the evaluation panel for the purposes of the commercial evaluation, further information on this approach may be available in Annex 3. In the event that any prices are expressed as being subject to any pricing assumptions, qualifications or indexation not provided for by the British Council as part of the pricing approach, the British Council may reject the full Proposal at this point. The British Council may also reject any Proposal where the Overall Price for the goods and/or services is considered by the British Council to be abnormally low following the relevant processes set out under the procurement rules. A maximum offer score of 10 will be awarded to the Proposal offering the lowest "Overall Price". Other Proposals will be awarded a mark by application of the following formula: (Lowest Overall Price/Overall Price being evaluated) x 10 (rounded to two decimal places) = commercial score.
- 13.5 <u>Moderation and application of weightings</u> The evaluation panel appointed for this Procurement Process will meet to agree and moderate scores for each award criteria. Final scores in terms of a percentage of the overall Proposal score will be obtained by applying the relevant weighting factors set out as part of the award criteria table above. The percentage scores for each award criteria will be amalgamated to give a percentage score out of 100.
- 13.6 <u>The Winning Proposal(s)</u> The winning Proposal shall be the Proposal scoring the highest percentage score out of 100 when applying the above evaluation methodology, which is also supported by any required verification evidence (to include, without limitation, any updated information)] obtained by the Authority relating to any self-certification or other requirements referred to at any time in this Procurement Process.

<u>List of Annexes forming part of this RFP (issued as separate documents):</u>

Annex 1 – Terms and Conditions of Contract

Annex 2 - Supplier Proposal

Annex 3 – Pricing Approach

Annex 5 – Quick survey from some key education agents about the important of the UK Culture plays in the student's decision making process