

## **Request for Proposal (RFP)**

### **Higher Education Partnerships Programme: Enhancing the sustainability of Technology Transfer and Research Management in Higher Education Institutions through strategic UK – Malaysia University Partnerships**

**For:** UK Consultant, to work with a Malaysian Consultant undertake a scoping study on technology transfer in the UK and Malaysian Higher Education Institutions (HEIs) and develop plans to facilitate mutually beneficial higher education partnership activities between selected UK and Malaysian HEIs in enhancing the capacity of technology transfer offices (TTOs) in Malaysian HEIs using the best practices and models of UK HEIs, as well as to strengthen the linkages in the area of technology transfer and broader internalisation activities.

**Date:** 9 August 2018

#### **1 Overview of the British Council**

1.1 The British Council is the UK's international organisation for cultural relations and educational opportunities. We create friendly knowledge and understanding between the people of the UK and other countries. We do this by making a positive contribution to the UK and the countries we work with – changing lives by creating opportunities, building connections and engendering trust.

1.2 We work with over 100 countries across the world in the fields of arts and culture, English language, education and civil society. Each year we reach over 20 million people face-to-face and more than 500 million people online, via broadcasts and publications. Founded in 1934, we are a UK charity governed by Royal Charter and a UK public body

1.3 The British Council employs over 10,500 staff worldwide. It has its headquarters in the UK, with offices in London, Manchester, Belfast, Cardiff and Edinburgh. Further information can be viewed at [www.britishcouncil.org](http://www.britishcouncil.org).

## 2 Introduction and Background to the Project / Programme

### 2.1 Background

Significant advancement has been made in the Malaysian research landscape over the last decade, especially with the start of Research Universities in 2006. According to the Malaysian Education Blueprint, while research connectivity is improving - Malaysia has improved its rank by eleven to 17th in Knowledge Transfer between companies and universities (U21 Ranking of Higher Education Systems 2018) - more can still be done. Malaysia aims to move from academia operating in isolation, to the quadruple helix of academia, industry, government, and local communities coming together in partnership for the incubation, development, and commercialisation of ideas. The Ministry of Education in Malaysia (MOE) will facilitate the development of innovation ecosystems in selected strategic areas that are critical to the nation's economic growth. These ecosystems will support both university-driven and demand-driven research, development, and commercialisation models, with significant improvements on a wide range of research measures.

This underpins the need for Malaysian universities to play a bigger role in supporting innovation and commercialization, i.e. to venture beyond the traditional functions of teaching, research and publication and intensify their role as a solution provider for other stakeholders, and as a developer of skilled research talent and a driver of commercialization. However, there are many national and operational obstacles that impede the progression of research and development to commercialization and entrepreneurship. One of the main challenges that have been cited is the lack of connectivity between the industry and academia.

To this end, most Malaysian HEIs have established a TTO to contribute to commercialization process of knowledge generated by universities and catalyse industrial involvement, with the scope of these activities extending from patenting and licensing to include collaborative research and company creation. In reality, however, there is a capacity gap within the TTOs, and possibly governance structure in Malaysian HEIs that may impede the operations and roles of the TTOs and subsequently the sustainability of technology transfer within the Malaysian HEIs. This may be due to several factors, both internal and external, including but not limited to the management of the offices, the legal environment, the degree of institutional autonomy, communication and government support for technology transfer.

Building on the previous research management and governance work, and given that overall, evidence points to the UK university system operating at world class standard in technology transfer, this project aims to identify gaps, challenges and drivers that could impede or support the operations and roles of TTOs within the Malaysian HEIs and address the gaps and challenges through capacity building and other partnership activities to provide better solutions for transferring HEIs' knowledge and technology to industries, as part of the overall effort to enhance research impact and management in Malaysia.

This is aligned with the 7<sup>th</sup> shift in the Malaysian Higher Education Blueprint i.e. Innovation Ecosystem, which calls out Malaysia's aspiration to make innovation a major driver of national economic growth. The Ministry has committed to create a supportive environment in facilitating the commercialisation of ideas.

One of the key initiatives is incentivising HEIs to establish supporting systems for the commercialisation of ideas, such as technology transfer offices, mechanisms for the co-utilisation of infrastructure, enhanced data monitoring systems, and talent development programmes.

TTOs in the UK HEIs have amassed a great deal of expertise, contacts and knowledge on the process of commercialising technologies from institutions. Strategic partnerships to share expertise to develop TTOs in Malaysian HEIs would also be a catalyst to expand and diversify the internationalisation agenda of UK HEIs. The broad range of mutually beneficial activities could enable UK HEIs to develop broader links with Malaysian industry as a way to strengthen and diversify their research. The multi-layered partnership activities could also facilitate student and faculty exchanges and increase international placement, as well as explore other mutually beneficial collaboration opportunities.

**Objectives:**

1. Identify barriers, challenges and drivers in technology transfer within the Malaysian HEIs including but not limited to operations and roles of TTOs, governance and management of technology transfer and R&D in the HEIs.
2. Identify the best practices and models in the UK HEIs in the area of technology transfer.
3. Address the gaps and challenges through capacity building and other partnership activities between the UK and Malaysian HEIs to provide better solutions for transferring institutions' knowledge and technology to industries.
4. Strengthen linkages between the UK and Malaysian HEIs in the area of technology transfer, university-industry collaboration and broader internalisation activities including but not limited to student and faculty exchanges, and international placement opportunities.

**Stakeholders:**

UK HEIs, Malaysian HEIs, Ministry of Education Malaysia, Tech Transfer/R&D Management Units/Officers (TTOs), Industries.

**Outputs:**

1. A scoping paper to:
  - identify the barriers, challenges and drivers to a sustainable technology transfer and efficient Research Management in Malaysian HEIs;
  - identify the best practices and models in UK HEIs in the area of technology transfer;
  - make recommendations for the development of mutually beneficial partnership activity between UK and Malaysian HEIs.

2. 5 U-U-I partnerships between the UK and Malaysian universities and respective industry stakeholders;
3. Policy dialogue/capacity building for universities/policy makers/stakeholders in the area of sustainability of technology transfer and research management; and
4. A progress report capturing outcomes and further recommendations for ongoing partnership.

**Outcomes:**

1. Improved capacity and operations of TTOs within selected Malaysian HEIs to undertake sustainable technology transfer;
2. Increased knowledge on impactful research management and research commercialization among the UK and Malaysian stakeholders;
3. Established UK-Malaysia U-U-I partnerships in Higher Education;
4. Developed plans for mobility/exchanges for students and faculty of the UK and Malaysian universities; and
5. Increased opportunities for the UK HEIs collaborations with Malaysian industries.

2.2 The purpose and scope of this RFP and supporting documents is to explain in further detail the requirements of the British Council and the procurement process for submitting a tender proposal.

### 3 Tender Conditions and Contractual Requirements

This section of the RFP sets out the British Council's contracting requirements, general policy requirements, and the general tender conditions relating to this procurement process (“**Procurement Process**”).

#### 3.1 Contracting requirements

3.1.1 The contracting authority is the British Council which includes any subsidiary companies and other organisations that control or are controlled by the British Council from time to time (see: <http://www.britishcouncil.org/organisation/structure/status>).

3.1.2 The appointed supplier will be expected to deliver the goods and/or provide services at the British Council offices in Kuala Lumpur, Malaysia.

3.1.3 The British Council's contracting and commercial approach in respect of the required goods and/or services is set out at Annex 1 (Terms and Conditions of contract) (“**Contract**”). By submitting a tender response, you are agreeing to be bound by the terms of this RFP and the Contract without further negotiation or amendment.

3.1.4 The Contract awarded will be for the duration between 15 September 2018 and 31 March 2019, with an option for an extension for up to an additional 9 months.

3.1.5 In the event that you have any concerns or queries in relation to the Contract, you should submit a clarification request in accordance with the provisions of this RFP by the Clarification Deadline (as defined below in the Timescales section of this RFP). Following such clarification requests, the British Council may issue a clarification change to the Contract that will apply to all potential suppliers submitting a tender response.

3.1.6 The British Council is under no obligations to consider any clarifications / amendments to the Contract proposed following the Clarification Deadline, but before the Response Deadline (as defined below in the Timescales section of this RFP). Any proposed amendments received from a potential supplier as part its tender response shall entitle the British Council to reject that tender response and to disqualify that potential supplier from this Procurement Process.

#### 3.2 General Policy Requirements

3.2.1 By submitting a tender response in connection with this Procurement Process, potential suppliers confirm that they will, and that they shall ensure that any consortium members and/or subcontractors will, comply with all applicable laws, codes of practice, statutory guidance and applicable British Council policies relevant to the goods and/or services being supplied. All relevant British Council policies that suppliers are expected to comply with can be found on the British Council website (<https://www.britishcouncil.org/organisation/transparency/policies>). The list of relevant policies includes

(but it is not limited to): Anti-Fraud and Corruption, Child Protection Policy, Equality, Diversity and Inclusion Policy, Fair Trading, Health and Safety Policy, Environmental Policy, Records Management, and Privacy.

### **3.3 General tender conditions (“Tender Conditions”)**

3.3.1 Application of these Tender Conditions – In participating in this Procurement Process and/or by submitting a tender response it will be implied that you accept and will be bound by all the provisions of this RFP and its Annexes. Accordingly, tender responses should be on the basis of and strictly in accordance with the requirements of this RFP.

3.3.2 Third party verifications – Your tender response is submitted on the basis that you consent to the British Council carrying out all necessary actions to verify the information that you have provided; and the analysis of your tender response being undertaken by one or more third parties commissioned by the British Council for such purposes.

3.3.3 Information provided to potential suppliers – Information that is supplied to potential suppliers as part of this Procurement Process is supplied in good faith. The information contained in the RFP and the supporting documents and in any related written or oral communication is believed to be correct at the time of issue but the British Council will not accept any liability for its accuracy, adequacy or completeness and no warranty is given as such. This exclusion does not extend to any fraudulent misrepresentation made by or on behalf of the British Council.

3.3.4 Potential suppliers to make their own enquires – You are responsible for analysing and reviewing all information provided to you as part of this Procurement Process and for forming your own opinions and seeking advice as you consider appropriate. You should notify the British Council promptly of any perceived ambiguity, inconsistency or omission in this RFP and/or any in of its associated documents and/or in any information provided to you as part of this Procurement Process.

3.3.5 Amendments to the RFP – At any time prior to the Response Deadline, the British Council may amend the RFP. Any such amendment shall be issued to all potential suppliers, and if appropriate to ensure potential suppliers have reasonable time in which to take such amendment into account, the Response Deadline shall, at the discretion of the British Council, be extended.

3.3.6 Compliance of tender response submission – Any goods and/or services offered should be on the basis of and strictly in accordance with the RFP (including, without limitation, any specification of the British Council's requirements, these Tender Conditions and the Contract) and all other documents and any clarifications or updates issued by the British Council as part of this Procurement Process.

3.3.7 Format of tender response submission – Tender responses must comprise the relevant documents specified by the British Council completed in all areas and in the format as detailed by the British Council in Annex 2 (Supplier Response). Any documents requested by the British Council must be completed in full. It is, therefore, important that you read the RFP carefully before completing and submitting your tender response.

3.3.8 Modifications to tender response documents once submitted – You may modify your tender response prior to the Response Deadline by giving written notice to the British Council. Any modification should be clear and submitted as a complete new tender response in accordance with Annex 2 (Supplier Response) and these Tender Conditions.

3.3.9 Rejection of tender responses or other documents – A tender response or any other document requested by the British Council may be rejected which:

- contains gaps, omissions, misrepresentations, errors, uncompleted sections, or changes to the format of the tender documentation provided;
- contains hand written amendments which have not been initialled by the authorised signatory;
- does not reflect and confirm full and unconditional compliance with all of the documents issued by the British Council forming part of the RFP;
- contains any caveats or any other statements or assumptions qualifying the tender response that are not capable of evaluation in accordance with the evaluation model or requiring changes to any documents issued by the British Council in any way;
- is not submitted in a manner consistent with the provisions set out in this RFP;
- is received after the Response Deadline.

3.3.10 Disqualification – If you breach these Tender Conditions, if there are any errors, omissions or material adverse changes relating to any information supplied by you at any stage in this Procurement Process, if any other circumstances set out in this RFP, and/or in any supporting documents, entitling the British Council to reject a tender response apply and/or if you or your appointed advisers attempt:

- to inappropriately influence this Procurement Process;
- to fix or set the price for goods or services ;
- to enter into an arrangement with any other party that such party shall refrain from submitting a tender response;
- to enter into any arrangement with any other party (other than another party that forms part of your consortium bid or is your proposed sub-contractor) as to the prices submitted; or
- to collude in any other way
- to engage in direct or indirect bribery or canvassing by you or your appointed advisers in relation to this Procurement Process; or
- to obtain information from any of the employees, agents or advisors of the British Council concerning this Procurement Process (other than as set out in these Tender Conditions) or from another potential supplier or another tender response,

The British Council shall be entitled to reject your tender response in full and to disqualify you from this Procurement Process. Subject to the “Liability” Tender Condition below, by participating in this Procurement Process you accept that the British Council shall have no liability to a disqualified potential supplier in these circumstances.

3.3.11 Tender costs – You are responsible for obtaining all information necessary for preparation of your tender response and for all costs and expenses incurred in preparation of the tender response. Subject to the “Liability” Tender Condition below, you accept by your participation in this procurement, including without limitation the submission of a tender response, that you will not be entitled to claim from the British Council any costs, expenses or liabilities that you may incur in tendering for this procurement irrespective of whether or not your tender response is successful.

3.3.12 Rights to cancel or vary this Procurement Process - By issuing this RFP, entering into clarification communications with potential suppliers or by having any other form of communication with potential suppliers, the British Council is not bound in any way to enter into any contractual or other arrangement with you or any other potential supplier. It is intended that the remainder of this Procurement Process will take place in accordance with the provisions of this RFP but the British Council reserves the right to terminate, amend or vary (to include, without limitation, in relation to any timescales or deadlines) this Procurement Process by notice to all potential supplier in writing. Subject to the “Liability” Tender Condition below, the British will have no liability for any losses, costs or expenses caused to you as a result of such termination, amendment or variation.

3.3.13 Consortium Members and sub-contractors – It is your responsibility to ensure that any staff, consortium members, sub-contractors and advisers abide by these Tender Conditions and the requirement of this RFP.

3.3.14 Liability – Nothing in these Tender Conditions is intended to exclude or limit the liability of the British Council in relation to fraud or in other circumstances where the British Council’s liability may not be limited under any applicable law.

## **4 Confidentiality and Information Governance**

4.1 All information supplied to you by the British Council, including this RFP and all other documents relating to this Procurement Process, either in writing or orally, must be treated in confidence and not disclosed to any third party (save to your professional advisers, consortium members and/or sub-contractors strictly for the purposes only of helping you to participate in this Procurement Process and/or prepare your tender response) unless the information is already in the public domain or is required to be disclosed under any applicable laws.

4.2 You shall not disclose, copy or reproduce any of the information supplied to you as part of this Procurement Process other than for the purposes of preparing and submitting a tender response. There must be no publicity by you regarding the Procurement Process or the future award of any contract unless the British Council has given express written consent to the relevant communication.

4.3 This RFP and its accompanying documents shall remain the property of the British Council and must be returned on demand.



4.4 The British Council reserves the right to disclose all documents relating to this Procurement Process, including without limitation your tender response, to any employee, third party agent, adviser or other third party involved in the procurement in support of, and/or in collaboration with, the British Council. The British Council further reserves the right to publish the Contract once awarded and/or disclose information in connection with supplier performance under the Contract in accordance with any public sector transparency policies (as referred to below). By participating in this Procurement Process, you agree to such disclosure and/or publication by the British Council in accordance with such rights reserved by it under this paragraph.

4.5 The Freedom of Information Act 2000 (“FOIA”), the Environmental Information Regulations 2004 (“EIR”), and public sector transparency policies apply to the British Council (together the “**Disclosure Obligations**”).

4.6 You should be aware of the British Council’s obligations and responsibilities under the Disclosure Obligations to disclose information held by the British Council. Information provided by you in connection with this Procurement Process, or with any contract that may be awarded as a result of this exercise, may therefore have to be disclosed by the British Council under the Disclosure Obligations, unless the British Council decides that one of the statutory exemptions under the FOIA or the EIR applies.

4.7 If you wish to designate information supplied as part of your tender response or otherwise in connection with this tender exercise as confidential, using any template and/or further guidance provided at Part 2 (Submission Checklist) of Annex 2 (Supplier Response), you must provide clear and specific detail as to:

- the precise elements which are considered confidential and/or commercially sensitive;
- why you consider an exemption under the FOIA or EIR would apply; and
- the estimated length of time during which the exemption will apply.

4.8 The use of blanket protective markings of whole documents such as “commercial in confidence” will not be sufficient. By participating in this Procurement Process you agree that the British Council should not and will not be bound by any such markings.

4.9 In addition, marking any material as “confidential” or “commercially sensitive” or equivalent should not be taken to mean that the British Council accepts any duty of confidentiality by virtue of such marking. You accept that the decision as to which information will be disclosed is reserved to the British Council, notwithstanding any consultation with you or any designation of information as confidential or commercially sensitive or equivalent you may have made. You agree, by participating further in this Procurement Process and/or submitting your tender response, that all information is provided to the British Council on the basis that it may be disclosed under the Disclosure Obligations if the British Council considers that it is required to do so and/or may be used by the British Council in accordance with the provisions provision of this RFP.

4.10 Tender responses are also submitted on the condition that the appointed supplier will only process personal data (as may be defined under any relevant data protection laws) that it gains access to in performance of this Contract in accordance with the British Council 's instructions and will not use such personal data for any other purpose. The contracted supplier will undertake to process any personal data on the British Council's behalf in accordance with the relevant provisions of any relevant data protection laws and to ensure all consents required under such laws are obtained.

## **5 Tender Validity**

5.1 Your tender response must remain open for acceptance by the British Council for a period of sixty days from the Response Deadline. A tender response not valid for this period may be rejected by the British Council.

## **6 Payment and Invoicing**

6.1 The British Council will pay correctly addressed and undisputed invoices within 30 days in accordance with the requirements of the Contract. Suppliers to the British Council must ensure comparable payment provisions apply to the payment of their sub-contractors and the sub-contractors of their sub-contractors. General requirements for an invoice for the British Council include:

- A description of the good/services supplied is included.
- The British Council Purchase Order number is included.
- It is sent electronically via email in PDF format to [Syauqi.azman@britishcouncil.org.my](mailto:Syauqi.azman@britishcouncil.org.my) or by post to:

The British Council  
Attn to: Education, Art and Society  
Ground Floor, West Block  
Wisma Selangor Dredging  
142C Jalan Ampang  
50450 Kuala Lumpur  
Malaysia

## **7 Specification**

7.1 The supplier will be expected to provide services, to a timeline to be agreed between the British Council and the supplier upon award on contract, for the two phases of the activities in Kuala Lumpur, Malaysia, the details of which are provided below:

### **Phase 1 (September 2018)**

1. Conduct a scoping study using open source platforms on barriers, challenges and drivers to a sustainable technology transfer and efficient research management in the Malaysian HEIs (remote activity), and to identify best practices and models in the UK HEIs in the area of technology transfer.

2. Work with a Malaysian consultant to conduct consultative discussions with relevant UK and Malaysian stakeholders to:
  - a) present preliminary results of the scoping study and discuss partnership recommendations, using best practices and models from UK HEIs;
  - b) develop plans to facilitate mutually beneficial higher education partnership activities between selected UK and Malaysian HEIs in enhancing the capacity of TTOs in Malaysian HEIs using the best practices and models of UK HEIs, as well as to strengthen the linkages in the area of technology transfer and broader internalisation activities.

### **Phase 2 (October 2018 – March 2019)**

1. Work with Malaysian consultant and British Council Malaysia to evaluate and select suitable UK HEIs and Malaysian HEIs to collaborate on this partnership (remote activity).
2. Facilitate a partnership workshop between the UK and Malaysian HEIs to support the implementation of the bespoke and mutually beneficial partnership plans. Topics include but not limited to:
  - current gaps and challenges in TTOs in the Malaysian context;
  - best practices and models on technology transfer within UK HEIs;
  - address the gaps and challenges in TTOs in Malaysian HEIs through capacity building;
  - identify possible areas for collaboration to develop linkages between Malaysian industry and UK HEIs;
  - enable broader internalisation activities including but not limited to student and faculty exchanges, and international placement opportunities.
3. Follow-ups and remote support during HEIs partnership phase, including collation and submission of progress report in March 2019, with recommendations moving forward.

7.2 Location of activity - The scoping study will comprise desk research which may be done remotely, and the consultative discussions which will take place in Malaysia. The in-country workshop will take place in Kuala Lumpur, Malaysia. The follow-ups/remote support will be done via emails, tele- and video conferences.

7.3 Breakdown of activity - Duration: September 2018 – March 2019 (total of 20 days):

- a. Scoping study, consultative discussions and development of partnership plans (remote research & in-country meetings) (September 2018) (8 days);

- b. Selection of participating universities (remote) and facilitating in-country partnership workshop (remote and in-country) (October 2018) (7 days);
- c. Follow-ups, remote support and progress report (remote) (November 2018 to March 2019) (5 days).

#### 7.4 Roles and Responsibilities

##### UK Consultant

- 1) Scoping study, consultative discussion and development of partnership plans (remote research & in-country meetings) (September 2018) (8 days):
  - a) collect relevant data on technology and knowledge transfer amongst UK and Malaysian HEIs (remote);
  - b) research open source platforms to identify barriers, challenges and drivers to a sustainable technology transfer and efficient R&D management amongst Malaysian HEIs (remote);
  - c) work with a Malaysian consultant to hold discussions/interviews with relevant UK and Malaysian stakeholders on technology transfer and develop plans to facilitate mutually beneficial higher education partnership activities between selected UK and Malaysian HEIs in enhancing the capacity of technology transfer offices (TTOs) in Malaysian HEIs using the best practices and models of UK HEIs, as well as to strengthen the linkages in the area of technology transfer and broader internalisation activities.
- 2) Selection of participating HEIs and facilitating in-country partnership workshop (remote and in-country) (October 2018) (7 days):
  - a) work with Malaysian consultant to support the British Council Malaysia team to select relevant UK and Malaysian HEIs to participate in the project;
  - b) facilitate a two day partnership workshop between selected UK and Malaysian HEIs to:
    - address the current gaps and challenges in TTOs in Malaysian HEIs through capacity building, using the best practices and models on technology transfer within UK HEIs;
    - identify possible areas for collaboration to develop linkages between the Malaysian industries and the UK HEIs;
    - enable discussions on broader internalisation activities including but not limited to student and faculty exchanges and international placement opportunities between UK and Malaysian HEIs.

- 3) Follow-ups, remote support and progress report (remote) (November 2018 to March 2019) (5 days)
  - a) participate in two conference calls to gather updates on the progress of partnership plans and activities;
  - b) collate partnership updates and develop a progress report with recommendations moving forward.

### Country Team

#### 1. British Council Malaysia:

- a. make in-country logistics arrangement (i.e. airport transport, accommodation and transport to the venue) for UK consultant;
- b. liaise and coordinate with Malaysian stakeholders;
- c. maintain clear communication to the UK consultant and the Malaysian stakeholders on the project needs;
- d. support UK and Malaysian consultants to select relevant UK and Malaysian HEIs to participate in the partnership project.

#### 2. Malaysia partner (Ministry of Education)

- a. to appoint a Malaysian consultant to support the UK consultant in all the above roles and responsibilities;
- b. to communicate the opportunity for partnership amongst Malaysian HEIs and encourage participation from the relevant leads at the respective institutions;
- c. to support the partnership workshop on tech transfer and research management through advice, participation and in-kind contribution;
- d. to be the focal point for all communication with other related government-linked ministries/departments/organisations;
- e. to select relevant Malaysian HEIs to participate in the partnership project.

## 7.5 Monitoring and Evaluation

### *Phase 1*

<b>Indicators</b>	<b>Methods</b>	<b>Responsibility</b>
Quality of consultation, discussions and scoping report	In-country partner and British Council team feedback	Country Team/British Council Malaysia

### *Phase 2*

<b>Indicators</b>	<b>Methods</b>	<b>Responsibility</b>
Quality of the partnership workshop	Participant's feedback using questionnaires	UK consultant
Good understanding to support implementation of the partnership plan	Pre and Post evaluation	UK consultant & British Council Team
Number of reach for workshop	List of attendance	British Council Malaysia
Quality of the remote support/follow-ups	Participants feedback	Country Team/British Council Malaysia
Successful implementation of activities	Mid-project report	UK consultant

## **8 Mandatory Requirements / Constraints**

8.1 As part of your tender response, you must confirm that you meet the mandatory requirements / constraints, if any, as set out in the British Council's specification forming part of this RFP. A failure to comply with one or more mandatory requirements or constraints shall entitle the British Council to reject a tender response in full.

8.2 Suppliers are invited to formulate a proposal that represents value for money. The indicative budget for this project is £10,000 inclusive of VAT. This does not include flights, transport, accommodation and subsistence, which will be covered by British Council. Value for money remains a key consideration in assessing applications, and consultants are required to state their VAT status in their financial response in Annex 4 – Pricing Approach.

8.3 Travel and Expenses:

Please note that all travel, meals and accommodation costs will be paid separately in line with British Council policy and are therefore not required to be included in your proposed costs within Annex 4 – Pricing Approach.

The UK Consultant is to arrange and purchase their own return economy class flight tickets (which will be reimbursed upon receipts).

The British Council Malaysia team will arrange and cover the costs of accommodation and transportation in Malaysia.

## **9 Qualification Requirements**

9.1 Not Applicable

## **10 Key background documents and further information**

10.1 Further relevant background documents / information may be provided to potential suppliers as set out below, as an Annex to this RFP and/or by way of the issue of additional documents / links to additional information / documents. Where no such information / documents are provided, this Section of the RFP will not apply.

10.2 The following references maybe relevant for this RFP:

- a. Ministry of Education Malaysia (2015). *Malaysia Education Blueprint 2015-2025 (Higher Education)*. Putrajaya: Kementerian Pendidikan Malaysia.
- b. ISMAIL, K. and YAZDANI, K. (2013). *The Impact of Privatization in Technology Transfer Offices on University-Industry Connection (Malaysian universities context)*.
- c. Mazurkiewicz, A. and Poteralska, B. (2016). Technology Transfer Barriers and Challenges Faced by R&D Organisations. In: *7th International Conference on Engineering, Project, and Production Management*. Radom, Poland: Elsevier Ltd., pp.457 - 465.
- d. Vac, C. and Fitiu, A. (2017). Building Sustainable Development through Technology Transfer in a Romanian University. *Sustainability*, 9(11), p.2042.
- e. Higher Education Funding Council for England (2016). *University KE framework: Good practice in technology transfer*. Higher Education Funding Council for England.
- f. University of Oxford (2015). *International Trends in Higher Education 2015*. University of Oxford.
- g. Williams, R. and Leahy, A. (2018). *U21 Ranking of National Higher Education Systems 2018*. Melbourne: Universitas 21.

## 11 Timescales

11.1 Subject to any changes notified to potential suppliers by the British Council in accordance with the Tender Conditions, the following timescales shall apply to this Procurement Process:

Activity	Date / time
RFP Issued to bidding suppliers	9 August 2018
Deadline for clarification questions ( <b>Clarification Deadline</b> )	19 August 2018 by 17:00
British Council to respond to clarification questions	21 August 2018 by 17:00
Deadline for submission of RFP responses by potential suppliers ( <b>Response Deadline</b> )	28 August 2018 by 17:00
Final Decision	3 September 2018
Contract concluded with winning supplier	7 September 2018
Contract start date	15 September 2018



## 12 Instructions for Responding

12.1 The documents that must be submitted to form your tender response are listed at Part 2 (Submission Checklist) of Annex 2 (Supplier Response) to this RFP. All documents required as part of your tender response should be submitted to [Syauqi.azman@britishcouncil.org.my](mailto:Syauqi.azman@britishcouncil.org.my) the Response Deadline, as set out in the Timescales section of this RFP.

12.2 The following requirements should be complied with when submitting your response to this RFP:

- Please ensure that you send your submission in good time to prevent issues with technology – late tender responses may be rejected by the British Council.
- Do not submit any additional supporting documentation with your RFP response except where specifically requested to do so as part of this RFP. PDF, JPG, PPT, Word and Excel formats can be used for any additional supporting documentation (other formats should not be used without the prior written approval of the British Council).
- All attachments/supporting documentation should be provided separately to your main tender response and clearly labelled to make it clear as to which part of your tender response it relates.
- If you submit a generic policy / document you must indicate the page and paragraph reference that is relevant to a particular part of your tender response.
- Unless otherwise stated as part of this RFP or its Annexes, all tender responses should be in the format of the relevant British Council requirement with your response to that requirement inserted underneath.
- Where supporting evidence is requested as 'or equivalent' you must demonstrate such equivalence as part of your tender response.
- Any deliberate alteration of a British Council requirement as part of your tender response will invalidate your tender response to that requirement and for evaluation purposes you shall be deemed not to have responded to that particular requirement.
- Responses should be concise, unambiguous, and should directly address the requirement stated.
- Your tender responses to the tender requirements and pricing will be incorporated into the Contract, as appropriate.

## 13 Clarification Requests

13.1 All clarification requests should be submitted to [Syauqi.azman@britishcouncil.org.my](mailto:Syauqi.azman@britishcouncil.org.my) by the Clarification Deadline, as set out in the Timescales section of this RFP. The British Council is under no obligation to respond to clarification requests received after the Clarification Deadline.

13.2 Any clarification requests should clearly reference the appropriate paragraph in the RFP documentation and, to the extent possible, should be aggregated rather than sent individually.

13.3 The British Council reserves the right to issue any clarification request made by you, and the response, to all potential suppliers unless you expressly require it to be kept confidential at the time the

request is made. If the British Council considers the contents of the request not to be confidential, it will inform you and you will have the opportunity to withdraw the clarification query prior to the British Council responding to all potential suppliers.

13.4 The British Council may at any time request further information from potential suppliers to verify or clarify any aspects of their tender response or other information they may have provided. Should you not provide supplementary information or clarifications to the British Council by any deadline notified to you, your tender response may be rejected in full and you may be disqualified from this Procurement Process.

## 14 Evaluation Criteria

14.1 You will have your tender response evaluated as set out below:

**Stage 1:** Tender responses will be checked to ensure that they have been completed correctly and all necessary information has been provided. Tenders responses correctly completed with all relevant information being provided will proceed to Stage 2. Any tender responses not correctly completed in accordance with the requirements of this RFP and/or containing omissions may be rejected at this point. Where a tender response is rejected at this point it will automatically be disqualified and will not be further evaluated.



**Stage 2:** The completed Qualification Questionnaire (*if used*) will then be reviewed to confirm that the potential supplier meets all of the qualification criteria set out in the questionnaire. Potential suppliers that meet the qualification criteria will proceed to Stage 3. Potential suppliers that do not meet the qualification criteria set out in the Qualification Questionnaire (*if used*) may be excluded from the Procurement Process at this point. Where a potential supplier is excluded at this point, its tender response will be rejected in full and not evaluated further and the supplier will automatically be disqualified from this Procurement Process.



**Stage 3:** If a bidder succeeds in passing Stages 1 and 2 of the evaluation, then it will have its detailed tender response to the British Council's requirements evaluated in accordance with the evaluation methodology set out below. Information provided as part of Qualification Questionnaire (*if used*) responses may also be verified as part of this stage.

14.2 Award Criteria – Responses from potential suppliers will be assessed to determine the most economically advantages tender using the following criteria and weightings and will be assessed entirely on your response submitted:

Criteria	Weighting
Knowledge and Experience	40%
Methodology and Approach	30%
Monitoring and Evaluation	10%
Costs	20%

14.3 Scoring Model – Tender responses will be subject to an initial review at the start of Stage 3 of the evaluation process. Any tender responses not meeting mandatory requirements or constraints (if any) will be rejected in full at this point and will not be assessed or scored further. Tender responses not so rejected will be scored by an evaluation panel appointed by the British Council for all criteria other than commercial using the following scoring model:

Points	Interpretation
10	<b>Excellent</b> – Overall the response demonstrates that the bidder meets all areas of the requirement and provides all of the areas evidence requested in the level of detail requested. This, therefore, is a detailed excellent response that meets all aspects of the requirement leaving no ambiguity as to whether the bidder can meet the requirement.
7	<b>Good</b> – Overall the response demonstrates that the bidder meets all areas of the requirement and provides all of the areas of evidence requested, but contains some trivial omissions in relation to the level of detail requested in terms of either the response or the evidence. This, therefore, is a good response that meets all aspects of the requirement with only a trivial level ambiguity due the bidders failure to provide all information at the level of detail requested.
5	<b>Adequate</b> – Overall the response demonstrates that the bidder meets all areas of the requirement, but not all of the areas of evidence requested have been provided. This, therefore, is an adequate response, but with some limited ambiguity as to whether the bidder can meet the requirement due to the bidder's failure to provide all of the evidence requested.
3	<b>Poor</b> – The response does not demonstrate that the bidder meets the requirement in one or more areas. This, therefore, is a poor response with significant ambiguity as to whether the bidder can meet the requirement due to the failure by the bidder to show that it meets one or more areas of the requirement.
0	<b>Unacceptable</b> – The response is non-compliant with the requirements of the RFP and/or no response has been provided.

14.4 Commercial Evaluation – Your “Overall Price” (as calculated in accordance with requirements of Annex 3 (Pricing Approach) for the goods and/or services will be evaluated by the evaluation panel for the purposes of the commercial evaluation. Prices must not be subject to any pricing assumptions, qualifications or indexation not provided for explicitly by the British Council as part of the pricing approach. In the event that any prices are expressed as being subject to any pricing assumptions, qualifications or indexation not provided for by the British Council as part of the pricing approach, the British Council may reject the full tender response at this point. The British Council may also reject any tender response where the Overall Price for the goods and/or services is considered by the British Council to be abnormally low following the relevant processes set out under the EU procurement rules. A maximum offer score of 10 will be awarded to the tender response offering the lowest “Overall Price”. Other tender responses will be awarded a mark by application of the following formula: (Lowest Overall Price/Overall Price being evaluated) x 10 (rounded to two decimal places) = commercial score.

14.5 Moderation and application of weightings – The evaluation panel appointed for this procurement will meet to agree and moderate scores for each award criteria. Final scores in terms of a percentage of the overall tender score will be obtained by applying the relevant weighting factors set out as part of the award criteria table above. The percentage scores for each award criteria will be amalgamated to give a percentage score out of 100.

14.6 The winning tender response – The winning tender response shall be the tender response scoring the highest percentage score out of 100 when applying the above evaluation methodology, which is also supported by any required verification evidence (to include, without limitation, any updated information or references relating to any Qualification Question responses) obtained by the Authority relating to any self-certification or other requirements referred to in the Qualification Questionnaire (*if used*). If any verification evidence requested from a supplier, or a relevant third party as may be referred to by the supplier in the Qualification Questionnaire (*if used*) as a party prepared to provide such information, is not provided in accordance with any timescales specified by the British Council and/or any evidence reviewed by the British Council (whose decision shall be final) does not demonstrate compliance with any such requirement, the British Council may reject that tender response in full and disqualify the potential winning supplier from the Procurement Process at that point.

**List of Annexes forming part of this RFP (issued as separate documents):**

**Annex 1 - Terms and Conditions of Contract**

**Annex 2 – Supplier Response**

**Annex 3 – Pricing Approach**